## **District Continuous Improvement Plan**

School Year	2019-20
District	Corbett School District

#### **District Direction Section**

Vision	A committee made up of staff, parents/guardians, community members and students is currently working to develop a new vision statement for Corbett School District. This statement should be finalized by Spring 2020
Mission	To foster intellectual development, social awareness and civic responsibility among the members of our school community.

## **Comprehensive Needs Assessment Summary**

#### What data did our team examine?

The team analyzed a variety of student data including: Graduation rate, 9th grade on track, attendance data, discipline data, SBAC achievement data, SBAC student growth percentiles (SGP), and Kindergarten assessment data related to 3rd grade ELA achievement. The team also conducted the ORIS.

### How did the team examine the different needs of all learner groups?

Corbett is a small rural school district. Generally evaluating subgroup achievement is not possible due to small student populations. Subgroup data was analyzed whenever the sample size was large enough for the data to be reliable. In most cases the achievement of traditionally underserved races/ethnicities combined was examined rather than each group separately.

#### Were inequities in student outcomes examined?

All subgroups were considered and evaluated for inequities.

#### What needs did our data review elevate?

- Math achievement as measured by passing rates on the SBAC, especially at the 8th grade.
   This was true for all subgroups.
- Individual student growth as measured by the SGP. Student who scored a 1 or 2 on the Math and ELA SBAC in 2017-18 & 2018-19 had lower SGPs than students who scored 3 or 4 those years. This was true for all subgroups.
- Kindergarten readiness and supports Students who scored the lowest on the letter recognition component of the Statewide Kindergarten Assessment in 2013-14, 2014-15 & 2015-16 had a higher chance of earning 1 or 2 on the ELA SBAC in 3rd grade. This was true for all subgroups.

#### Attendance

- In 2017-18 19% of all students missed 10% or more of the school days (chronically absent).
- o In 2018-19 20.8% of all students were chronically absent
  - Chronically absent subgroup data
    - Traditionally underserved race/ethnicities 18.9%.
    - Economically disadvantaged 26%
    - Ever English Learners 25%
    - Combined disadvantaged 22%

## Issues and needs elevated by the ORIS review include:

- Stakeholder Engagement & Partnerships
  - o A formal system to gather and evaluate stakeholder feedback.
- Inclusive Policies & Practices
  - Implementation of diversity and culturally responsive practices K-12.
  - Increased levels of intervention to ensure students have equitable access to rigorous curriculum.
- Well Rounded, Coordinated Learning Principles
  - The implementation of a comprehensive K-12 social-emotional learning program to assist with issues that are getting in the way of academic achievement.
  - o Increased formal and informal data-based decision making.

#### Which needs will become priority improvement areas?

As a result of these reviews five areas for improvement were identified. Five initiative committees were created to facilitate the improvement process. Each of the district administrators chose a committee to oversee. All classified and certified staff were asked to choose one of the initiatives in which to participate. The staff was then divided so that there are teachers and classified staff representing Kindergarten through 12th grade on each committee. These committees will work together over the next three years to analyze data, set goals, develop strategies, oversee implementation, and monitor progress.

The goals and strategies in this document represent the work we plan to complete during the 2019-20 school year. In the spring of 2020, the committees will finalize their strategies for the 2020-21 school year. This first year is a planning phase and student achievement will not be evaluated. The next two years represent the implementation phase where student progress will be monitored, and strategies adjusted as needed.

All of the committees will address the overall need for increased formal, meaningful stakeholder feedback throughout the three-year process. This fall, parents/guardians and community members were invited to a student engagement evening where we requested feedback related to the five initiatives. The initiative committees are also in the process of developing staff and student surveys to be administered this fall. The data from these surveys will be analyzed and incorporated into the initiative strategies and activities. Additional feedback will be collected throughout the three-year process to ensure stakeholder opinions, ideas and concerns are valued and utilized.

The five initiatives and their missions are listed below:

- Academic Equity: Develop a foundation of high expectations striving toward continual growth that equitably meets the diverse social and academic achievement needs of all learners.
- K-12 Math Program: Design a math program that is engaging, challenging and fully articulated K-12.
- Academic Engagement: Ensure students have a love of learning, a desire to succeed and are genuinely engaged with their school and education.

- Social Emotional Learning: Meet students' mental and behavioral health needs so that all Corbett School District citizens acquire and apply the skills necessary to:
  - understand and manage emotions
  - set and achieve positive goals
  - feel and show empathy for others
  - o establish and maintain positive relationships
  - o make responsible decisions
- Diversity and Culturally Responsive Practices Support diversity and culturally responsive practices to increase the sense of safety and acceptance for all students, and to promote empathy.

#### How were stakeholders involved in the needs assessment process?

All certified and classified staff are involved in the initiative committees. Students, staff, parents/guardians and the community either have or will be asked to participate in surveys regarding needs, concerns, ideas and suggestions through outreach and community feedback sessions. Presentations were made at school board meetings, site council meetings, principal chats, staff inservices, and a community engagement evening.

#### **Long Term District Goals & Metrics**

Student Focused, aspirational, aligned with needs, written for all students Example: *All students will meet their annual growth targets in math.* Metrics are outlined for the year(s) to come.

Goal 1	All students will demonstrate typical or higher growth, as measured by student growth percentile (SGP) on the ELA and Math SBAC, as a result						
	the implementation of a c	the implementation of a comprehensive K-12 social emotional learning					
	program and diversity & o	culturally responsive pract	ices.				
Metrics	By (2019-20)	By (2020-21)	By (2021-22)				
	1. 100% of K-12 staff (certified and classified) will participate in one or more professional growth opportunity in the area	1. 75% of staff (certified and classified) will self-report the implementation of at least one new practice related to social	1. 100% of staff (certified and classified) will self-report the implementation of at least one new practice related to social				
	of social emotional learning	emotional learning	emotional learning				
	2. 100% of K-12 staff (certified and classified) will participate in one or more professional growth opportunity in the area of diversity & culturally responsive practices	2. 75% of staff (certified and classified) will self-report the implementation of at least one new practice related to diversity & culturally responsive practices	2. 100% of staff (certified and classified) will self-report the implementation of at least one new practice related to diversity & culturally responsive practices				
		3. Percent of students (total population and disaggregated subgroups) whose SGP is above the 50th percentile will increase by 5% (use 2018-19 ELA and Math SBAC as baseline)	3. Percent of students (total population and disaggregated subgroups) whose SGP is above the 50th percentile will increase by an additional 6% (use 2018-19 ELA and Math SBAC as baseline)				

Goal 2		Il students K-12 by improv	
		room community building, ectations, and supporting	
Metrics	By (2019-20)	By (2020-21)	By (2021-22)
	1. Academic Engagement	The percent of students (total	The percent of students (total
	committee will have created	population and disaggregated	population and disaggregated
	and be ready to implement	subgroups) who are chronically	subgroups) who are chronically
	metrics for tracking K-12	absent will decrease by 3%	absent will decrease an
	consistency in classroom	(use 2018-19 as baseline)	additional 3% (use 2018-19 as
	community building,		baseline)
	communicating clear		
	expectations, and supporting		
	best teaching practices		
	2. The Academic Engagement		
	committee will be ready to		
	implement training and		
	programs related to		
	community building,		
	communicating clear		
	expectations and best teaching		
	practices		
Goal 3	<del>-</del> -	propriate progress towards nd Math as measured by th	
Metrics	By (2019-20)	By (2020-21)	By (2021-22)
	1. The Math Program Review	The percent of students (total	The percent of students (total
	committee will be prepared to	population and disaggregated	population and disaggregated
	make recommendations	subgroups) who score at the	subgroups) who score at the
	regarding the adoption of a	proficient level on the ELA and	proficient level on the ELA and
	Math K-12 scope & sequence,	Math SBAC will increase by 5%	Math SBAC will increase by an
	instructional materials and	(use 2018-19 as a baseline)	additional 5% (use 2018-19 as
	staff training		a baseline)
	2. The Academic Equity		
	committee will be prepared to		
	recommend the adoption of		
	classroom assessment systems		
	for grades K-8 calibrated to		
	state curriculum standards and		
	SBAC achievement data		
	3. The Academic Equity		
	committee will be prepared to		
	recommend the adoption of at		
	least two methods to increase		
	intervention supports for		
	struggling students K-12		

## **Initiative Alignment to Support District Goals**

Examples: High School Success, Chronic Absenteeism, 21st Century Grant, EL Success Program, Improvement Partnership

Initiative/Program	How this initiative/program supports the district to meet goals
Title 1A	Title IA is dedicated to student achievement and support for under-performing students.  The goals we have identified support this endeavor by increasing intervention, teacher training in key areas, and staff collaboration to create an articulated system K-12.
HB3499	This grant funds activities which directly support our Academic Equity, Social Emotional Learning and Diversity & Culturally Responsive Practices CIP initiatives. Grant money is used to fund training for SEL and Trauma Informed Practices, the purchase of classroom resources which support ELP standards, and teacher training around equity issues. The committees will work closely with the team overseeing the grant to guarantee coordination of programs and spending towards the district's improvement goals.
IDEA and Title III	IDEA funds are focused upon providing professional development activities that support CIP goals including the SPR&I math scores that indicate slippage for students at the middle school level and the need to identify more aligned screeners for K-8.  Title III funds are also aligned to CIP goals in that they are providing professional development to K-12 teachers who are implementing ELD strategies in their classrooms.  ODE provides cross disciplinary trainings to special education, general education, and ELD teachers at Corbett School District in order to support Culturally Responsive Practices systems wide.
High School Success	This grant funds activities which directly support our Academic Equity, and Academic Engagement CIP initiatives. Grant money is used to fund positions to offer CTE courses and advanced courses to underserved populations. Further, grant money is used to provide support for high school students who are struggling with maintaining adequate attendance.
Everyday Matters	The Everyday Matters project provides resources and tools to assist schools with outreach and planning for improved attendance. The Academic Engagement committee will utilize these resources when they match the committee's strategies and goals.

District Goal this strategy supports	Goal: All students will demonstrate typical or higher growth, as measured by student growth percentile (SGP) on the ELA and Math SBAC as a result of the implementation of a comprehensive K-12 social emotional learning program and diversity & culturally responsive practices.			
What are we going to do?	Strategy # 1.1 Written as a Theory of Action and reflects evidence- based practices	If we provide effective professional learning supports aligned to SEL implementation,  Then teachers will acquire and apply a variety of effective research-based practices, improving SEL instruction,  And K-12 student outcomes for emotional and academic growth will improve.		
How we will know the plan is working	Measures of Evidence	Fall  1. Baseline surveys related to SEL have been conducted with staff, students, and parents/guardians  2. Five professional growth opportunities have been developed by the SEL committee	Winter 100% of staff have committed to a SEL professional growth opportunity	Spring 100% of staff have completed a SEL professional growth opportunity
	Person or Team Responsible DeeDee & committee	Action To be comple  1. Conduct and analyze base analyze survey results, and the feedback into actions go	eline survey. Review and plan for how to incorporate	Due Date  December 1
How we will get the work done	Anthony, Lisa, Brian, Andrew Bekah Stacey Brittany	Create a list of quality books for SEL book groups     Greate a list of upcoming quality conferences/workshops related to SEL.		December 1  December 1 & ongoing
	Caroline, Sara	4. Find and schedule guest's Possibly - Self-directed learning modu Speakers from Boys Town: I Dealey Student Voice: Michelle Har	lle for teachers Denise Pratt, Courtney	December 1

	Angela Sis	5. Design collaborative sharing opportunities for above trainings - including watching <i>Paper Tigers &amp; Resilience</i> movies	December 1
	DeeDee	6. Organize admin topics for staff meetings	November 1
	DeeDee	7. Create and maintain a spreadsheet in Google Docs for tracking 100% participation in a training	November 1
	DeeDee	8. Coordinate with administrators regarding encouraging staff participation in professional development	Ongoing
ORIS Domain Alignment	ORIS Domain(s) this strategy supports	X LeadershipX Talent DevelopmentX Stakeholder Engagement and PartnershipX Well-Rounded, Coordinated LearningX Inclusive Policy and Practice	

District Goal this strategy supp orts	student gro	udents will demonstrate with percentile (SGP) of a comprehensive ty & culturally responsi	n the ELA and Math SE ve K-12 social emotion	BAC as a result of the
What are we going to do?	Strategy # 1.2 Written as a Theory of Action and reflects evidence- based practices	Diversity & culturally responsive practices initiative  If we provide training and workshop opportunities for staff in the area of diversity & culturally responsive practices,  Then this knowledge will be used in curriculum, lessons, and instruction to identify potential areas for growth leading to an increase in students' belonging, safety, and empathy,  And K-12 student outcomes for academic growth will improve.		
How we will know the plan is working	Measures of Evidence	Fall  1. Baseline surveys related to culturally responsive practices have been conducted and analyzed with staff, students, and parents/guardians  2. At least three professional growth opportunities related to culturally responsive practices have been identified	Winter 100% of staff have committed to participation in one or more professional growth opportunities related to culturally responsive practices	Spring 1. 100% of staff have completed a professional growth opportunity related to culturally responsive practices.  2. A classroom library inventory related to diversity of collection has been completed. A plan is in place to purchase materials to meet the diversity needs identified by the inventory  3. A follow up survey related to culturally responsive practices has been conducted
	Person or Team Responsible	·	eted this year	Due Date
	Katelyn	1. Investigate funding source libraries)	· · · · · · · · · · · · · · · · · · ·	December 1
How we will get the work done	Zach Committee- coordinated by Lori	Identifying research valid     Create a list of upcoming culturally responsive practice	training/workshops in	December 1  December 1
	Becky & Lori	4. Develop and administer a know and would like to known responsive practices		December 1 & June1
	Lori	5. Create and maintain a spi for tracking 100% participat	_	December 1

	Lori and Katelyn	6. Develop a system for classroom library inventory	March 1
	Lori	7. Plan for classroom library purchases	June 1
	Lori	8. Coordinate with administrators regarding encouraging staff participation in professional development	Ongoing
ORIS Domain Alignment	ORIS Domain(s) this strategy supports	Leadership X Talent Development X Stakeholder Engagement and Partnership X Well-Rounded, Coordinated Learning X Inclusive Policy and Practice	

Additional strategies may be added to support this goal (example: Strategy 2.1, 2.2, 2.3 etc.)

District Goal this strategy supports	engagemen	ase attendance for all students K-12 by improving student at through a focus on classroom community building, consistently ating clear expectations and supporting best teaching practices.			
What are we going to do?	Strategy # 2.1. Written as a Theory of Action and reflects evidence- based practices	Student Engagement Initiative  If we  1. clearly communicate expectations through establishing school-wide "norms," which will increase students' relationships with their peers, themselves and their teachers,  2. focus our teaching strategies on hands-on, inquiry-based learning by incorporating student choice, place-based teaching strategies where a variety of learning preferences are being met  3. Increase involvement in school community for students, staff, and parents through increasing communication with families, incorporating strategies for establishing community in the classroom, establishing a student advisory board, and creating opportunities for further team building for staff members  Then students will demonstrate an increased love of learning, a desire to succeed and will genuinely be engaged with their school and education,  And K-12 student attendance will increase.			
How we will know the plan is working	Measures of Evidence	Fall Baseline surveys have been conducted with staff, students, and parents/guardians related to classroom community building, communicating clear expectations, and supporting best teaching practices	Winter A metrics for tracking K- 12 consistency in classroom community building, communicating clear expectations, and supporting best teaching practices has been developed	Spring Training and programs related to community building, communicating clear expectations and best teaching practices have been developed for implementation in the 2020-21 school year	
How we will get the work done	Person or Team Responsible Kathy Childress and Student Engagement committee Kathy	Action Steps To be completed this year  1. Develop and conduct surveys with staff, students, and parents/guardians related to classroom community building, communicating clear expectations, and supporting best teaching practices  2. Review and analyze survey results, and plan for how		Due Date  December 1  January 6	
	Childress and Student Engagement committee	<ol> <li>to incorporate the feedback</li> <li>Create a metrics for track classroom community build expectations, and supporting</li> </ol>	ing K-12 consistency in ing, communicating clear	March 1	

	Kathy	4. Investigate strategies for establishing community in	March 1
	Childress and	the classroom	
	Student		
	Engagement		
	committee		
	Kathy	5. Develop a system for clearly communicating	June 1
	Childress and	expectations through establishing district/school-wide	
	Student	"norms,"	
	Engagement		
	committee		
	Kathy	6. Develop training for the staff for related to	June 1
	Childress and	community building, communicating clear expectations	
	Student	and best teaching practices	
	Engagement		
	committee		
	ORIS	X Leadership	
	Domain(s)	X Talent Development	
ORIS Domain	this strategy	X Stakeholder Engagement and Partnership	
Alignment	supports	X Well-Rounded, Coordinated Learning	
		X Inclusive Policy and Practice	

Additional strategies may be added to support this goal (example: Strategy 3.1, 3.2, 3.3 etc.)

District Goal this strategy supports	Goal: All students will make appropriate progress towards proficiency in English/Language Arts and Math as measured by the SBAC assessments.			
What are we going to do?	Strategy # 3.1 Written as a Theory of Action and reflects evidence- based practices	<ol> <li>Math Initiative         If we         1. Review &amp; revise the math program to ensure a fully articulated K-12 scope and sequence         2. Review current and prospective instructional materials in order to make a recommendation for adoption in the 2020-21 school year         3. Plan for staff training to ensure effective implementation.     </li> <li>Then teachers will effectively and consistently implement the adopted math standard and instructional materials to meet student needs,</li> <li>And K-12 student achievement in math will improve.</li> </ol>		
How we will know the plan is working	Measures of Evidence	Fall The committee will have conducted and analyzed surveys with staff, students, and parents/guardians related to the current math program, needs, concerns and suggestions for improvement	Winter 1. The committee members will have visited at least two schools with successful math programs 2. The committee will have developed a fully articulated K-12 math scope and sequence	Spring The committee will be ready to make recommendations regarding the adoption of a math K-12 scope and sequence, instructional materials and staff training.
	Person or Team Responsible		l Steps eted this year	Due Date
	Phil	Develop and conduct surveys with staff, students, and parents/guardians related to the current math program, needs, concerns and suggestions for improvement		November 1
	Phil and the committee	2. Review and analyze surve to incorporate the feedback forward.	•	December 1
		March 1  3. Develop an articulated K-12 math scope and sequence		
	Michelle	4. Visit schools with success measures by SBAC achiever		March 1
	Phil and the committee	5. Review current and prosp materials	pective instructional	May 1

	Phil and the committee	6. Design K-12 staff training around math standards and instructional materials implementation	June 1 Implementation 2020-21
ORIS Domain Alignment	ORIS Domain(s) this strategy supports	LeadershipX Talent DevelopmentX Stakeholder Engagement and PartnershipX Well-Rounded, Coordinated Learning Inclusive Policy and Practice	

District Goal this strategy supports	Goal: All students will make appropriate progress towards proficiency in English/Language Arts and Math as measured by the SBAC assessments.				
What are we going to do?	Strategy # 3.2 Written as a Theory of Action and reflects evidence- based practices	Academic Equity Initiative  If we investigate how well current and prospective classroom assessments in ELA and Math calibrate to SBAC achievement data and train teachers in the implementation of the most effective systems  Then teachers will have the data they need to design instruction which meets the needs of individual students  And student academic achievement on the ELA and Math SBAC will improve			
How we will know the plan is working	Measures of Evidence	Fall The committee will have reviewed the current ELA classroom assessments to determine their accuracy at predicting achievement on the ELA SBAC	Winter 1. The committee will have reviewed current math classroom assessments to determine their accuracy at predicting achievement on the math SBAC  2. Committee will have reviewed for possible adoption at least two prospective classroom assessments tools which are evidence-based and aligned to state standards	Spring 1. The committee will be prepared to recommend the adoption of classroom assessment systems for grades K-8 calibrated to state curriculum standards and SBAC achievement data for implementation 2020-21 school year.  2. The committee will be prepared to provide training on the assessment systems to appropriate staff beginning the 2020-21 school year	
	Person or Team Responsible Cassie	Action Steps To be completed this year  1. Check calibration of current classroom reading		Due Date  January 2019	
	Cassie	assessment to SBAC readin  2. Check calibration of currents assessment to SBAC math a	March 2019		
	Jeanne, Cassie, Dan and Jennifer	3. Investigate alternative cl systems such as EasyCBM	March 2019		

	Jeanne and the committee	4. Decide on recommendation for classroom assessments and plan for implementation	June 2019
ORIS Domain Alignment	ORIS Domain(s) this strategy supports	Leadership Talent Development X_ Stakeholder Engagement and Partnership X_ Well-Rounded, Coordinated Learning X_ Inclusive Policy and Practice	

District Goal this strategy supports		Goal: All students will make appropriate progress towards proficiency in English/Language Arts and Math as measured by the SBAC assessments.			
What are we going to do?	Strategy # 3.3 Written as a Theory of Action and reflects evidence- based practices	Academic equity initiative  If we investigate and plan effective ways to increase intervention supports for struggling students K-12,  Then students will have the support they need to access a rigorous academic content regardless of social or academic needs,  And student academic achievement on the ELA and Math SBAC will improve.			
How we will know the plan is working	Measures of Evidence	Fall -  1. The committee will have conducted surveys related to academic intervention needs and analyzed the results  2. The committee will have conducted an initial evaluation of the effectiveness of current interventions	Winter The committee will have investigated alternative/additional intervention strategies for each building	Spring 1. The committee will be ready to recommend at least one alternative/additional intervention strategy for each building  2. The committee will be prepared to provide training to appropriate staff on new intervention strategies to be implemented beginning the 2020-21 school year	
	Person or Team Responsible	Action Steps To be completed this year  1. Develop and conduct surveys with staff, students, and parents/guardians related to the intervention program  2. Review and analyze survey results and plan for how to incorporate the feedback into actions going forward.  3. Evaluate current intervention system for effectiveness-develop common measure		Due Date	
	Dan			November 2019	
	Jeanne and Dan			December 2019	
	Jeanne and the committee			January 2019	
	Dan and the committee	4. Investigate additional/alt systems PreK-12 (may inclu-	March 2019		
	Jeanne, Dan Cassie and Jennifer	5. Plan for training and imp	June 2019		

ORIS Domain Alignment	ORIS Domain(s) this strategy supports	X LeadershipX Talent DevelopmentX Stakeholder Engagement and PartnershipX Well-Rounded, Coordinated LearningX Inclusive Policy and Practice
	• •	X Inclusive Policy and Practice

# District Plan Self-Monitoring Routine Preview

As part of their work CIP initiative committees will be developing the self-monitoring routines this spring.

This chart does not need to be completed prior to installation of district self-monitoring routines.

This chart is placed here as a preview for the types of information a quarterly self-monitoring routine aims to answer, and the subsequent steps and actions taken after each routine.

- What did we say we were going to do?
- How are we doing?
- How do we know?
- What will we do next?

Perf	Update Date	Strategy	What does your evidence show?	What is working? What is not?	What will you do? What adjustments are needed?	What supports are being provided? Are they helpful? What more is needed?
orm anc e						
Upd ates						